

# Report of Institutions



**The Episcopal Church in South Carolina**

The 223<sup>rd</sup> Annual Diocesan Convention

*All Saints' Episcopal Church, Hilton Head Island*





## Healing Children – Restoring Families – Building Community

York Place has always offered a safe haven for children. From its early days as an orphanage, to the most recent years as a psychiatric residential treatment facility for some of the most vulnerable children in our state, we have consistently changed with the times to care for the very fragile among us.

I'd like to take this opportunity to share some of our happenings from 2013:

On June 3rd, York Place merged with Thompson Child & Family Focus, a Charlotte North Carolina-based human services agency. The agencies' shared Episcopal roots and like mission to serve as a beacon of hope and healing have expanded our services for children and families across two states, while maximizing resources and strengthening program infrastructure. York Place serves as the SC Regional headquarters and operates as a division of Thompson Child & Family Focus.

Mid-summer, York Place campus opened the pilot program of the Family Care Center, a comprehensive residential treatment program for women struggling with addiction issues. Mothers and their children live together in a safe, rehabilitative home-like environment.

By late fall, we had three Community Counseling Centers, offering outpatient therapy services for children, adults and families, operating in York, Gaffney and Fort Mill.

In South Carolina, referring agencies are moving away from residential placements, looking for partner organizations to provide community-based services at all levels of care. While we remain in on-going conversations at the state and local level, it is clear that programs on our York Place campus will look very different in the future. As we work to provide the highest quality of care for children and families, and evaluate how to best address the growing challenges of providing comprehensive behavioral health care services in South Carolina, your faithful partnership remains vital.





## **Spiritual Life Update Porter-Gaud School Board of Trustees Spring 2014 Meeting**

**[PROVIDED ON FEBRUARY 7, 2014 TO RIGHT REVEREND MARK LAWRENCE AND RIGHT REVEREND CHARLES G. VONROSENBERG]**

### BACKGROUND

Porter-Gaud has a long history of living out its spiritual identity as an independent Episcopal school rooted in the rich heritage of Anglicanism. For much of its history, Porter-Gaud had one chaplain who taught all the religion classes, conducted chapel services, and provided pastoral care for the school community. As the School has grown and the needs for ministry have increased, the Board of Trustees has bolstered the chaplaincy so that there are now three full-time chaplains on campus: the Rev. Brian McGreevy serves as Head Chaplain, Mr. N. Hutson Dodds is Associate Chaplain for the Middle School, and the Rev. Dr. Jennie Olbrych is Associate Chaplain for the Lower School. The School has a Board Chair (Bob Scott '77), Head of School (DuBose Egleston '93), and Chaplain (Brian McGreevy '74) who are Porter-Gaud alumni and have long experience with the School's mission and values. Mr. Egleston also serves on the Governing Board of the National Association of Episcopal Schools. This organization serves over 250 member schools in the US. The Board held their most recent meeting in January in the Diocese of Haiti and visited some of the over 254 Episcopal Schools in that country.

### WORSHIP AND DISCIPLESHIP

In addition to the traditional celebration of Holy Communion each Wednesday morning in St. Timothy's Chapel and special services offered on major Holy Days, there is weekly chapel on a divisional basis for the Lower, Middle, and Upper School students and faculty. The School also has a divisional Christmas Eucharist for the Middle and Upper School, as well as divisional services on Ash Wednesday and divisional Eucharist during Holy Week. The School's service of Lessons and Carols, held at the Church of the Holy Communion, is a tradition that dates back over 30 years and is a highlight of the Christmas season for the school community.

Voluntary lunchtime Bible studies offered for Middle and Upper School students continue to attract 70-100 students respectively each week. The Upper School Vestry, selected by a nomination and interview process, serve as spiritual and moral leaders on the campus; some 80 Upper School students serve on Vestry and participate in two retreats each year. In addition, 35 freshmen serve on the Chaplains' Advisory Council, a leadership group for 9<sup>th</sup> graders who work with the chaplains. Vestry members assist with chapel programs at all levels of the School and help the chaplains coordinate various service and fellowship opportunities.

### ACADEMICS

Porter-Gaud offers a religion and character education curriculum in the Lower School that focuses on the major stories of the Bible in tandem with selected virtues each month. In Middle School there is a required course on the Old Testament, and in Upper School a required course on New Testament, along with an elective on C.S. Lewis. In Middle and Upper School, the character education thread is woven through Advisory, Chapel, and other programming for students that follows the virtues framework established in the Lower School.

### SERVICE

Porter-Gaud has an active community service program through which students volunteer thousands of hours annually to assisting various agencies throughout the Lowcountry. Porter-Gaud has entered a strategic partnership with Water Missions International, and regularly offers mission trip opportunities, including one during the summer of 2013 to work with Water Missions in Honduras.



## **REPORT TO THE EPISCOPAL CHURCH IN SOUTH CAROLINA 2012-2013**

### **College of Arts & Sciences**

Enrollment from The Episcopal Church in South Carolina: students total 51 (30 report Episcopal heritage)

Financial aid awarded to all college students from The Episcopal Church in South Carolina: \$697,165

### **The School of Theology**

#### **Seminary**

Enrollment from The Episcopal Church in South Carolina: 1 student total (1 in the summer Advanced Degrees Program)

#### **Programs Center**

Education for Ministry (EfM) Parishes: 5

EfM Diocesan Coordinator: Dr. Walter Elliot Limehouse Jr., [wlimehouse@comcast.net](mailto:wlimehouse@comcast.net), 843.573.9136

**Support Received from The Episcopal Church in South Carolina and its churches:** \$3,008 (includes a \$2,000 gift received from the Diocese of South Carolina on 8/1/12)

### **About Sewanee**

The University of the South is home to an outstanding liberal arts college, a School of Letters, and a seminary of The Episcopal Church. Located atop the Cumberland Plateau between Nashville and Chattanooga, Tenn., Sewanee's 13,000-acre campus, the second largest campus in the United States, provides vast opportunities for research, recreation, and reflection. Within the traditionally strong curriculum of humanities, sciences, and graduate theological studies, Sewanee faculty members promote intellectual growth, critical thinking, and hands-on research.

The University's Board of Trustees is composed of the bishops of the 28 owning dioceses, together with clerical and lay representatives elected by each diocese and representatives of other University constituencies. The Board of Regents, to which the Board of Trustees delegates some of its responsibilities for governance, is composed of Episcopal bishops, priests, and lay people, and may include a limited number of members of other Christian bodies. The chancellor of the University, elected by the Board of Trustees, is a bishop from one of the 28 owning dioceses.

### **An Episcopal Center of Learning**

According to its mission statement, Sewanee "is an institution of The Episcopal Church dedicated to the pursuit of knowledge, understanding, and wisdom in close community and in full freedom of inquiry, and enlightened by Christian faith in the Anglican tradition, welcoming individuals from all backgrounds, to the end that students be prepared to search for truth, seek justice, preserve liberty under law, and serve God and humanity."

The University of the South, founded by church leaders from the southeastern United States in 1857, is the only university in the nation that is owned and governed by dioceses of The Episcopal Church, specifically the 28 dioceses that are successors to the original founding dioceses. The historic ownership and governance of the University by these Episcopal dioceses has produced a

living synergy of leadership, resource, and mutual support, enriching the Church and advancing the university's role in American higher education.

### **2012–2013 Statistics for the University of the South**

College of Arts and Sciences total students: 1,509

Class of 2016: 453

SAT combined: 1763–1988            ACT: 26–30

High School GPA: 3.6

Female: 52%            Male: 48%

Percentage of all college students declaring Episcopal heritage: 29.2%

College tuition and fees: \$34,442

College faculty: Full-Time: 127    Part-Time: 37

Student/faculty ratio: 10:1

School of Theology students: 151 (includes summer students)

School of Theology full-time tuition and fees: \$15,330

School of Theology faculty: Full-Time: 9    Part-Time: 8

Student/faculty ratio: 7:1

### **University Fiscal Year July 1, 2012–June 30, 2013 (unaudited)**

Unrestricted operating revenue: \$66 million

Endowment: \$350 million

### **2012–2013 Highlights from the University of the South**

- Details may be found at <http://news.sewanee.edu/> and [theology.sewanee.edu/news](http://theology.sewanee.edu/news).
- The Rt. Rev. Samuel Johnson Howard elected Chancellor
- The Rt. Rev. J. Neil Alexander installed dean of The School of Theology
- Four Sewanee seniors nominated for Watson Fellowships
- Four-year tuition guarantee continues for incoming class
- Marilynne Robinson delivers Convocation Address
- Faculty members receive awards from the Associated Colleges of the South
- The Sewanee Review names two Aiken Taylor Award recipients
- Sewanee students meet with Clinton and Farmer in Haiti
- Haskell's "The Forest Unseen" named a Pulitzer Prize finalist
- New York Times columnist David Brooks to give 2013 Baccalaureate Address
- Baccalaureate and Commencement events May 10-12
- The Course at Sewanee dedicated June 7; opens to the public June 9
- Sewanee receives hard-to-come-by Silver sustainability rating
- Gift to The School of Theology supports key strategic goal
- School of Theology announces two new M.A. concentrations
- School of Theology establishes student exchange program with Wescott House
- School of Theology's programs center announces new leadership
- EfM receives Luce Foundation Grant for Spanish language version



# KANUGA

## 2013 Report to the Episcopal Church in South Carolina

Serving the Episcopal Church since 1928, Kanuga is located six miles from Hendersonville, NC on 1,400 mountain acres with scenic Kanuga Lake at its center. Kanuga welcomes approximately 25,000 guests annually to its year-round conference center, two youth camps and outdoor education school. Kanuga is embracing the future and its boards and staff are exploring ways to speed accomplishment of long-range plans, completed in 2010. The long-range plan provides a clear roadmap for phased enhancements of Kanuga's campus, facilities, programs, funding basis and overall capacity for ministry from now until Kanuga's centennial in 2028.

Kanuga is currently undergoing a campus-wide conversion from propane to natural gas to provide efficient heat for buildings and a consistent supply of hot water. The project has already begun and will be completed by summer 2014, and incorporates all three campuses, including both camps, Historic Cottages, Guest Houses, program buildings, kitchens and staff housing. The Kanuga Lake Inn and 10 other buildings will continue to utilize solar-thermal heating for hot water. Seventy locations will receive brand new, high-efficiency furnaces and ninety will receive "on-demand" water heaters, meaning fewer repairs needed and reliable heat and hot water across the campus.

This project aligns with Kanuga's long-range plan and goals of continued environmental stewardship, fiscal responsibility and an improved guest experience. Through extensive research and consultation with the Kanuga Board of Directors' Property Committee, Kanuga's Environmental Projects Manager, General Heating and PSNC Energy, natural gas was found to be the most appropriate solution to the massive job of heating water and indoor spaces across Kanuga's 1,400 acres campus.

Kanuga will save thousands annually on heating costs through purchasing natural gas rather than propane; an estimated \$7.5 million over the next 20 years. Dozens of large propane tanks around the campus will be removed (submarines with blue lids). A wireless energy management system will allow staff to remotely monitor and control the climate in the Historic Cottages and Guest Houses.

Kanuga has partnered with Sodexo, our food service provider, to finance the project in a way that allows Kanuga to avoid the initial investment in equipment and labor and utilizes the energy savings to repay the investment. The annual payments will actually be cheaper than what Kanuga currently pays for propane and repairs.

The Board of Directors decided the first major enhancement project to facilities would be the renovation of the Kanuga Lake Inn & Lodge. Architects' completed studies, recommendations, initial design concepts, cost projections and time lines have been reviewed, accepted and approved. Staff continued work with the Advancement and Property Committees of the Board to map out analyses and decisions needed in 2014 to keep planning on track for the capital campaign and renovation.

Historic Cottage preservation is an ongoing project and its guidelines are to improve consistency as we renovate, use longer-term solutions, preserve historical elements and feel, and meet the needs of more constituents. Generous support in 2013 enabled a total remodel of Cottage 27, with over 10 other cottages receiving improvements to roofs, floors, steps and paint.

Kanuga continues to be a change agent for the environment, providing leadership in environmental stewardship among institutional peers through consultations with sister nonprofits regarding programs in environmental stewardship education. Mountain Trail Outdoor School is a residential environmental and outdoor education program that works with public and private schools, churches, non-profits, and businesses to complement their curriculum or goals with environmental science, community building and adventure activities. Staff worked with the Carolina Mountain Land Conservancy, US Fish and Wildlife, NC Natural Heritage Program, and various other state and

federal agencies to remove invasive species from the bog and other management efforts to protect the bog and its endangered inhabitants.

The Bob Campbell Youth Campus completed an expansion of the nature center in memory of Ethel McCreary, a long-time and beloved desk clerk, and two staff completed a certification course in wildlife rehabilitation to further serve the needs of our current and future nature center inhabitants. Camp Kanuga and the Kanuga Trailblazers welcomed and embraced 575 campers during the summer of 2013. With the support of grants and increased scholarship funds, these programs hope to increase the number of children served and ministered to in 2014. Kanuga's youth programs department continues to serve both Episcopal youth groups and other youth organizations through hosting retreats at both of Kanuga's youth campuses throughout the year.

Partnering once again with the National Military Family Association, based in Arlington, VA, Kanuga's outreach camp, Camp Bob, hosted a session of Operation Purple Camp in July. The session provided to 100 children a comprehensive camping experience staffed by Camp Bob counselors and offered at no cost to children with parents serving in the U.S. Armed Forces. A new partner, ASMB Star, supported a second week of camp for 22 military children.

In 2013 Kanuga was the site chosen by many Episcopal groups from the national, provincial, diocesan and parish levels, confirming the important role it plays in the many ministries of the Church. Nationally we hosted the spring meeting of the House of Bishops, Episcopal Camps and Conference Centers, Federal Chaplains for both TEC & ELCA, and the General Board of Examining Chaplains. From Province IV were the Altar Guild, Daughters of the King, HIV/AIDS Ministry and Women's Conferences. On the diocesan level we hosted clergy retreats, executive councils, standing committees, youth retreats and the Convention of the Diocese of Western North Carolina. At the parish level there were over 35 parish retreats, 25 vestries, several choirs and retreats for men, women and youth.

Kanuga welcomes all types of organizations for events such as training, education, retreats, workshops, conferences, and more. With its quiet setting and accessible location, Kanuga offers a unique venue with a variety of spaces and services to accommodate many groups needs. Over 50 organizations such as the Diocese of Charleston (RC) Priests Retreat, the Haden Institute, Medicine & Ministry Conference and the SC/NC Planned Giving Conference enable Kanuga to succeed as a viable business and further its own programming and mission.

In 2013 Kanuga had a terrific lineup of its own conferences. Subjects sounded comfortably familiar but the speakers and formats were fresh and innovative. For example, the Christian Formation Conference, the largest event of its kind in the Church, heard from educators Shane Claiborne and the Rev. Matthew Moretz. The Rev. Becca Stevens, founder of Madalene and Thistle Farms, brought inspiration to the Lansing Lee Conference with stories of survival, healing and faith. Dr. Joe Howell and Dr. Raymond Moody led the Enneagram Conference themed *Becoming Conscious*. Kanuga's youth conferences served over 210 participants over the year at the summer Youth Week conferences and Winterlight.

As the calendar year nears its close, all of us at Kanuga continue to be grateful to friends, supporters, conference and Guest Period participants, campers and partners in ministry from the Episcopal Church in South Carolina.

Faithfully,



James L. Haden  
Vice President of Hospitality & Sales





STILL HOPES

Episcopal Retirement Community

*More than just a great place to live, Still Hopes is a place to thrive...*

Looking back over the past year I realize that never before in the history of Still Hopes has our ministry been closer to truly fulfilling Dr. Jane Bruce Guignard's vision of a place that nurtures mind, body and soul.

I say this because in 2013 Still Hopes offered more ways for seniors to not only stay active, but also be actively involved in our community. Still Hopes has partnered with the University of South Carolina and Midlands Technical College in providing experience and internships both in clinical care observance and Wellness Center activities. We also partner with Palmetto Health in conducting studies of new and upcoming electronic devices which will be a part of future care for seniors in their homes by detecting falls and other issues as soon as they happen. Here our residents enjoy a state of the art Wellness Center which offers a wide variety of programs including water aerobics, strength training and Triathlon team training to name a few. Many programs offered off the main campus of Still Hopes allow residents to attend theatre and musical productions.

These and other initiatives have put our continuing care residential community at the forefront of high quality care for seniors. Still Hopes has become a resource for Episcopal churches within the Diocese and for other communities striving to help our aging population achieve wellness through better design and an all-inclusive approach. Still Hopes has also recently begun offering a boutique Medicare Rehabilitation Suite for short-term "get well go home" stays.

Construction has recently begun at Still Hopes for our Main Street project. This new venue will provide many new open spaces where social gatherings can happen daily. An active capital fund campaign is underway that will make this new vibrant place a reality. Gifts of any size are welcome in this \$6,000,000 effort. Because of our Service Excellence Initiative, the bar has been set even higher for our staff to meet and exceed expectations in providing exceptional care at Still Hopes. Families can be at peace knowing their loved ones are in the very best place, receiving the very best care as well as opportunities to stay active and to *thrive*.

We live here. We live in faith. And we live *well*. Thank you for being part of our journey. We will continue, as always, to covet your prayers and your support for this ministry.

Danny Sanford





## Voorhees College Vision

Voorhees College is experiencing unprecedented expansion, growth and stability. We have an incredible administration, faculty, and staff. Our students are some of the best in America.

While we continue to have challenges, we have done remarkable in implementing structural and cultural changes that make our challenges relative. In the area of fundraising, recruitment/admission, retention, assessment/learning outcomes and graduate rates, we have established new priorities and dedicated our meager unrestricted dollars to those priorities.

As we begin to initiate Voorhees College's New Strategic Plan, New Title III Five Year Program Plans and the New Vision for Voorhees College 2013 -2018, there is some excitement as we look deeper into the future and see the College assuming the role of a more productive educational enterprise.

### Voorhees College Vision

#### I. Build a Premier Liberal Arts College.

Promote Academic Excellence, 'An Institution where education pursuits, institutional and intellectual discourse takes place.'

- A. New majors
  - \*Environmental Science
  - \*Emergency Management
  - \*African American Studies
  - \*Psychology
- B. Improve student writing proficiency with the implementation of the Qualify Enhancement Plan (QEP) and writing center.
- C. Expand Honors College
- D. Increase support of excellence in research, scholarship and creativity.
- E. Improve quality and effectiveness of educational programs through academic reviews.
- F. Sustain faculty excellence by increasing percentage of faculty with terminal degrees.
- G. Strengthen Academic Curriculum; re-focus attention and resources in the Humanities and STEM Science.
- H. Strengthen academic related programs in Health, Recreation and Sports Management.

#### II. Manage Financial, Physical, and Information Resources Efficiently and Effectively

- A. Implement sound strategies to manage financial resources of the college.
- B. Implement Debt Reduction Plan to reduce overall expenditures of the college of the college.
- C. Identify new and cutting edge technology to support academic and administrative computing and include cyber security planning and implementation.
- D. Restructure IT infrastructure to reduce operating and maintenance cost.
- E. Identify new cost reduction RFP's for contractual services; food services, auditing, attorney, security and other auxiliary services
- F. Manage a system for inventory management and fixed assets.

**III. Establish a Healthy and Student Centered Campus Environment**

- A. Increase student activities: create service learning programs/activities; Activate intramural programs; Expand student leadership programs/activities; Increase student engagement activities/programs.
- B. Develop county-wide collaborations and partnerships to create a healthier campus.
- C. Student centered healthy campus initiative; tobacco-free campus, healthy life style models and partnership for prevention.
- D. Provide greater access to health care services for students, faculty and staff.

**IV. Increase Capacity**

- A. Increase enrollment up to 1,000.
- B. Increase freshmen to sophomore persistence to 85%
- C. Improve overall 5 year retention rate (60%) and Graduation rate (48%)
- D. Expand academic support services via the Academic Success Centers, Writing Center, Freshman Year, Student Support Services, the African American Mentoring Program and General Studies.

**V. Capital Campaign - \$20 million**

- A. Facilities**
  - i. Science Building
  - ii. Student Fitness and Wellness Center
  - iii. Fine Arts Center
  - iv. New Smart Classrooms
  - v. Student Housing
  - vi. Enlarge Track
  - vii. Annex to St. Philip Chapel's
- B. Endowment (Restricted and Non-Restricted)**
- C. Faculty Development (Publishing and Research)**
- D. Institutional Scholarships (Double numbers of Dean and Presidential)**

# BISHOP GADSDEN RETIREMENT COMMUNITY

## CHAPLAIN'S ANNUAL REPORT FOR 2013

### Introduction.

The words from the liturgy for the ordination of a priest “**Now you are called to work as a pastor, priest, and teacher**” (BCP, page 532), describe the dimensions of the ministry of a chaplain. My duties at the Bishop Gadsden Episcopal Retirement Community are therefore threefold: to serve as a **pastor, priest, and teacher**. I provide pastoral care and spiritual guidance, I administer sacraments and lead worship, and I offer Christian education and training for the laity so they may fulfill their respective ministries as baptized member of Christ's body, the Church.

### Pastoral Care.

I realize that I do not serve as the primary pastor to the more than 430 residents at Bishop Gadsden, so I am diligent in contacting the area pastors of residents who are members of local congregations of the region to ensure they are receiving the spiritual nurture and support needed during a crisis. The Rev. Joseph DiRaddo generally provides pastoral/sacramental coverage for me when I am away, as well as on occasion assisting with the Sunday liturgy, and assisting with several funerals of residents.

The year brought 41 deaths (the same number in 2012). Given the number of deaths each year, it is obvious that a major portion of my priestly/pastoral ministry would be devoted to caring for the dying and their families. The hospital census was about the lower in 2012 with 113, compared with in 2012 with 146. I made 181 hospital calls in 2013. Clearly hospital visitations are a central aspect of the Chaplain's ministry.

There are 8 licensed as Lay Eucharistic Visitors, who administer Holy Communion from the Reserved Sacrament to over 498 residents/staff during the year (over and beyond the communions administered in the chapel during a celebration of the Eucharist). Some of them share in the ministry of administering communion to residents in hospitals and rehabilitation facilities.

### Priest – Worship and Sacramental Ministry.

The Regular Schedule of Worship (from the Episcopal Book of Common Prayer): Sunday Morning Eucharist in the chapel; Tuesday Morning Eucharist in the chapel, followed by the Eucharist in the Read Cloister; Thursday Noonday Prayer service. Planning and leading regular weekly worship, as well as on holy days, along with preaching, make up another vital dimension of the Chaplain's ministry. In addition to Episcopalians, many of the newer residents who attend the chapel regularly are not Anglican. To make the service increasingly user friendly, we produce a worship booklet in large print that contains all portions of the liturgy, including the hymns. We also have hearing devices that receive the radio signal from the PA system to aid the hard of hearing. In addition, all regularly scheduled services are televised over closed-circuit television.

I work closely with the local Roman Catholic parish that provides a weekly communion service (and a monthly mass) in the chapel. There is also a monthly communion service provided by the clergy of First Scotts Presbyterian Church. A small oratory has been created in the narthex where Jewish residents meet monthly for a Shabbat service.

There were 13 funerals in the chapel in 2012, or for 31% of residents who died in our community. I generally served as celebrant/officiant. In the event other clergy are officiating, I serve as a

facilitator for the event. The Chapel is clearly being used more for funerals by the families of residents. I participated in or attended a total 15 funerals during the year (including the funerals in the chapel indicated above).

A total of 3906 persons attended the Sunday Eucharist for the year, with an average attendance of 75 per Sunday.

Christmas events were certainly a high point of the year, with 161 attending the Service of Lessons and Carols, offered by the Grace Church Choir; and 147 attended the Christmas Eucharist, with as many as four generations of families attending the service together. The Easter Day Eucharist had 115 in attendance—a truly glorious experience.

#### Teacher – Christian Education and Formation.

The instruction that the chaplain typically offers is twofold: 1) Christian education (Bible, church history, spirituality and prayer, theology), and 2) training to equip the laity for their ministries as the people of God. In 2013 I began a new series, which is the introduction to the Old Testament. The average attendance was 12. I also offer a weekly session during Lent. Our topic of the series was the servant ministry of Christ and was presented by clergy who reside here.

As a part of the Bishop Gadsden community and member of the Bishop Gadsden staff I am available for staff training.

#### Administrator.

One way I describe my role as an administrator is that of a team player in the BG community. Another is to identify the ways I contribute to the larger life of Bishop Gadsden beyond the conventional ministry of chaplain and priest. I serve as a member of the management team, and serve as a support person to our CEO and other senior administrators, as well as a peer among other managers. Participation in this arena involves attending weekly management meetings and monthly residents' updates in the various residential levels of the community.

I also serve as coordinator for the Employees Helping Employees Fund Committee, a resource for financial assistance for employees who encounter unexpected or emergency expenses, providing no-interest loans. In addition to financial assistance, a financial counselor is available to recipients in an attempt to help them make better financial decisions.

I attend weekly resident status meetings, in which residents in healthcare areas, or residents with other medical issues are discussed. This is an interdisciplinary gathering.

Conclusion. As the chaplain and member of the Bishop Gadsden team I strive to uphold **the “BG Way”** that is best expressed as employees who see their work as ministry, and who are always willing to go the extra mile in the fulfilling of their duties. I can think of no better way to emulate the example of Christ than through the service of others in this community and working as a fellow minister with other staff members, a mission which has been supported and inspired by those who have created and contributed to the BG Way and spirit that is akin to the very spirit of Christ.

This report also provides supporting statistics for pastoral, liturgical, sacramental, and other duties.

**The Reverend Frank Russ, Chaplain**

**BISHOP GADSDEN RETIREMENT COMMUNITY  
CHAPLAIN'S YEARLY REPORT FOR 2013**

**I. PASTORAL CARE**

<i>Activity or task</i>	<i>Occurrences</i>	<i>Comments</i>
Number of residents hospitalized	113 Total	This is down from 146 in 2012
Number of hospital visits to residents (generally includes anointing/ministration to the sick)	181 Total	This is down from 289 in 2012
Number of visits to staff	6	
Number of deaths	41	There were 41 deaths in 2012 as well.
Ministration (or present) at time of death	4	
Ministration prior to death	14	
Home/Hospital Communion (including anointing/ministration to the sick)	498	The majority of communions were administered by Lay Eucharistic Visitors to residents in our three healthcare areas
Other pastoral visits (including counseling) with residents	186	
Counseling with staff members	21	
Dinner or reception with residents	17	

**II. WORSHIP & PRAYER**

<i>Activity or service</i>	<i>Occurrences</i>	<i>Attendance</i>	<i>Comments</i>
<b>Sunday Principal Services (Eucharists, occasional MIP)</b>	52	3,906 Total	
<b>Weekday Eucharists</b>			
Chapel	52	583 Total	
Cloister/Arcadia	52	1113 Total	
Other (e.g., feast day)	8	420 Total	Feast of the Holy Name, Epiphany, Ash Wednesday, Maundy Thursday, Ascension Day, Thanksgiving, Christmas Eve, Christmas Day
Clergy Conference	1	40 Total	
<b>Special Holy Day Services (not Eucharists)</b>	6	373 Total	Evenson, Good Friday (BCP), Good Friday (Stations), Blessing of the Animals, Veteran's Day, Lesson & Carols
<b>Funerals in Chapel (including planning service with family)</b>	13	892 Total	Mood, Crump, Shields, Houston, Hall, Goodbody, Cone, Magathan, Bretherton, Rhodes, Dickerson, Luce, Keene
Inurnment only (or other)			
Funerals chaplain attended/assisted away from BG	2		Zlapoter, Grimsley
<b>Noonday Prayers</b>	52	3 Avg.	4312 Total Prayer Requests from residents and staff
Other Regular Services: Jewish Shabbat Presbyterian Communion Roman Catholic Mass/Communion			This office does not keep these statistics



**III. EDUCATION**

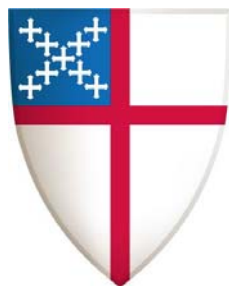
<i>Activity or class</i>	<i>Occurrences</i>	<i>Attendance</i>	<i>Comments</i>
Training for laity (in chapel) <i>Attendance per session</i>			
Series: Lectionary study & Introduction to the Old Testament	2 series	12 Average	Throughout the year I teach a Bible class
In service and staff training			
Personal study, prayer and preparation (sermons, class presentation/lectures)			8-10 hours per week

**IV. ADMINISTRATION**

<i>Activity or information</i>	<i>Totals</i>	<i>Comments</i>
Chaplain's Advisory Committee (meetings)	2	A committee consisting of 6 residents
Balance Chapel Fund (\$) Total Offering (\$ - monthly total) Transfer to Residents' Assistance Fund		I have not received the year-end financials
Contribution to Chaplain's Discretionary Fund (\$) During month Balance (\$)		
Meetings: Weekly Meetings: Resident Status Directors' Meeting with CEO	41 46	See report for explanations of these meetings
Monthly Meetings: Resident Update & Family Meetings	18	

Special events: 7





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